

**From:** Cash, Marcia  
**To:** [Bowman, Randal](#)  
**Subject:** Re: Project Management Update  
**Date:** Tuesday, June 20, 2017 2:56:22 PM

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If it were me, I'd go for another 20 hours for Shulman and 100 hours for grad students. He can handle uploading the bulk extracts better than I can - these things run for hours, and his engineer writes scripts to automate the process. And we're going to do several more of them. He can spot problems and know how to fix them on the fly.

If you think we can ask for about \$5K more, that would be ideal. But we'll make it work with whatever we have.

Marcia Cash  
eERDMS - eRecords - BPHC Representative  
eRulemaking / FDMS Administrator

**U.S. Fish and Wildlife Service**

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On Tue, Jun 20, 2017 at 3:34 PM, Bowman, Randal <[randal\\_bowman@ios.doi.gov](mailto:randal_bowman@ios.doi.gov)> wrote:

OK, thanks. If I go to you more for help than him in the future, and given the time left, how many additional hours of his time would you recommend we acquire? Given the glitch with the quotation marks, we will need to review and possibly recode many of the groups from the first 2 sets.

On Tue, Jun 20, 2017 at 3:25 PM, Cash, Marcia <[marcia\\_cash@fws.gov](mailto:marcia_cash@fws.gov)> wrote:

Under the "Labor" section - Shulman \$175 per hour (less 6%), grad students \$25 per hour.

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On Tue, Jun 20, 2017 at 9:31 AM, Bowman, Randal <[randal\\_bowman@ios.doi.gov](mailto:randal_bowman@ios.doi.gov)> wrote:

What is the cost of project management in the contract? Given my ignorance of the system and how helpful he has been, seems we perhaps should acquire more project management time.

----- Forwarded message -----

From: **Shulman, Stu** <[stu@texifter.com](mailto:stu@texifter.com)>

Date: Tue, Jun 20, 2017 at 9:26 AM

Subject: Project Management Update

To: "Cash, Marcia" <[marcia\\_cash@fws.gov](mailto:marcia_cash@fws.gov)>

Cc: "Bowman, Randal" <[randal\\_bowman@ios.doi.gov](mailto:randal_bowman@ios.doi.gov)>

Hi Marcia,

I wanted to alert you that we are roughly 75% of the way through the 20 hours budgeted for project management. I don't have Mark's hours yet, so that number is probably understating where we are. With Mark's time we could be close to out of budget.

How would you like to proceed?

~Stu

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Dr. Stuart W. Shulman

Founder and CEO, Texifter

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